

Lenovo 360 Circle Summit '25

The
entrepre
neur that
fell down
to earth

Stefan Nilsson

Projectunderstory.com

Ramn.com

Korp.com

Foxway.com

stefan@korp.com



Foxway at a glance 2024

[1] A breach to our ESG target 40% female board members
[2] A negative development in relation to our targets reaching a balanced diversified workforce

234,726

Tons CO₂e theoretically avoided emissions (Handprint) (-19%)

320.4

Tons (-17%) Scope 1 & 2 CO₂e emissions

683

Euro mn (+6%) revenue

2,774,792

Repaired, collected, and reused devices sold (+16%)

420,287.3

Tons CO₂e Scope 3 emissions (-1%)

615

Tons CO₂e/Mn € revenue (-7%)
Scope 1-3 carbon intensity

1,192

FTE (-10 %)

17%

Female Board Members

32%

Of women among employees 32 % (+ 2%)

IT'S
ALL
MINE!!!

GREENWASHING

GREED

CIRCLEW



TODAYS PRESO

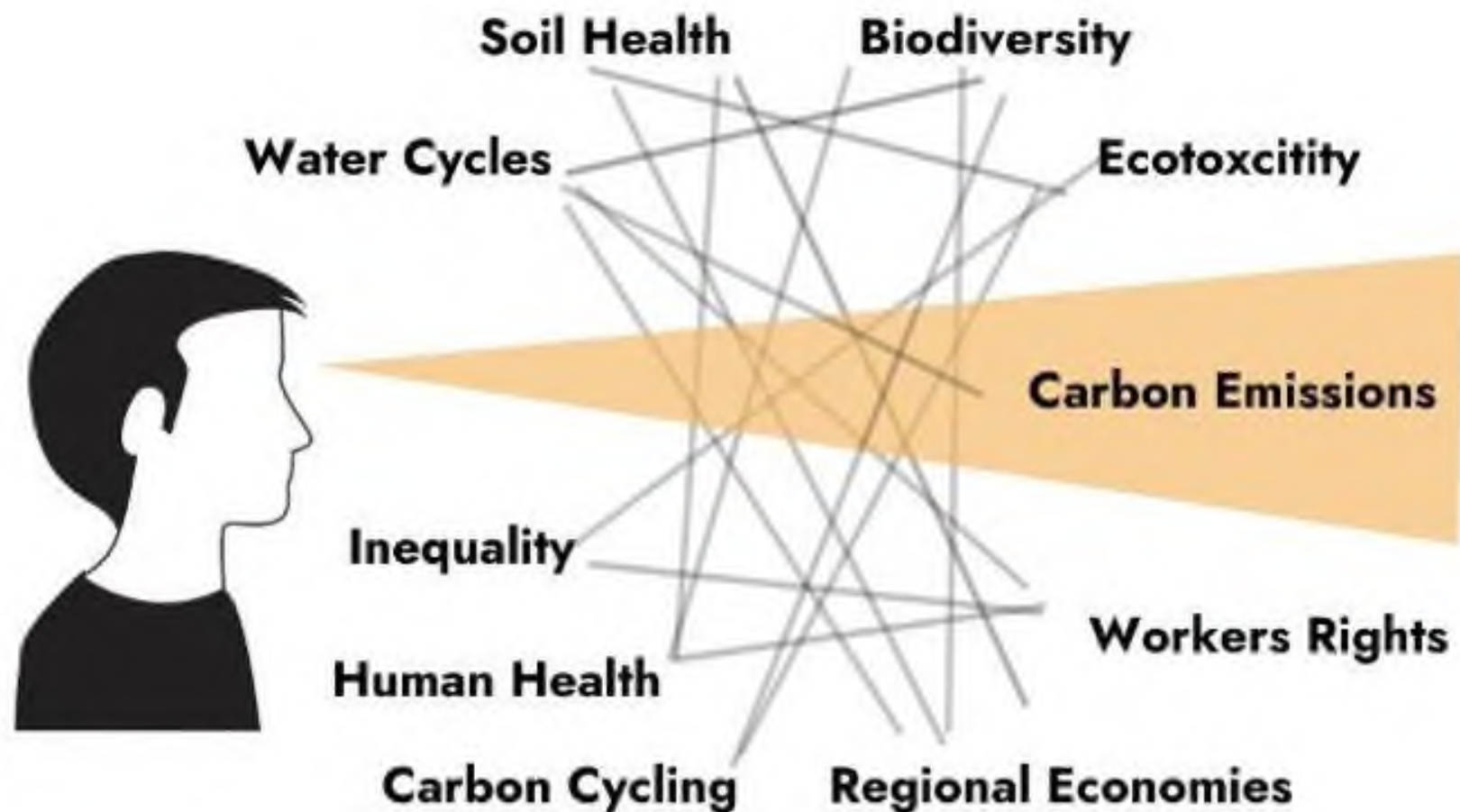
WHO IS IT FOR?

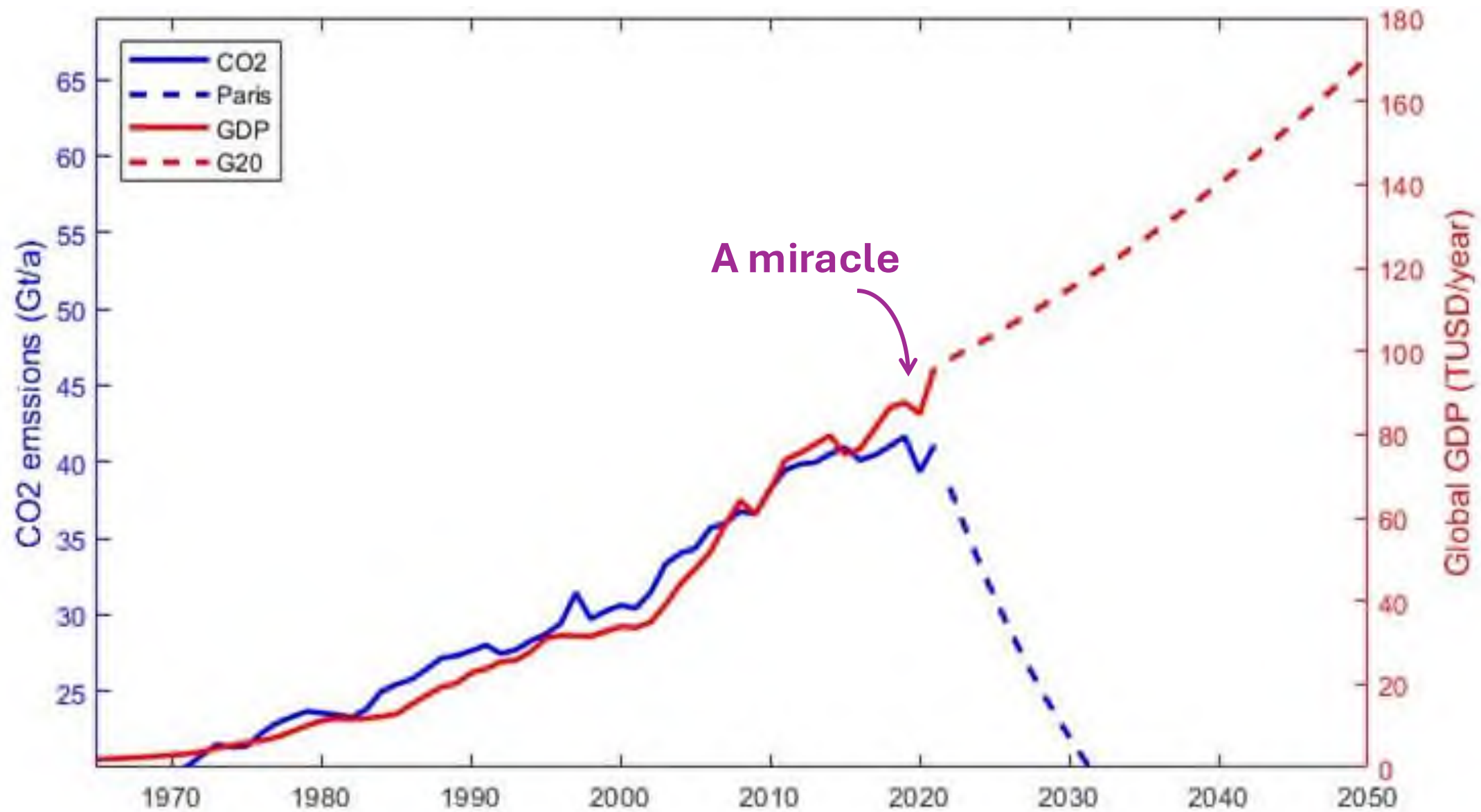
DYSFUNCTION OF CORPORATE SUSTAINABILITY

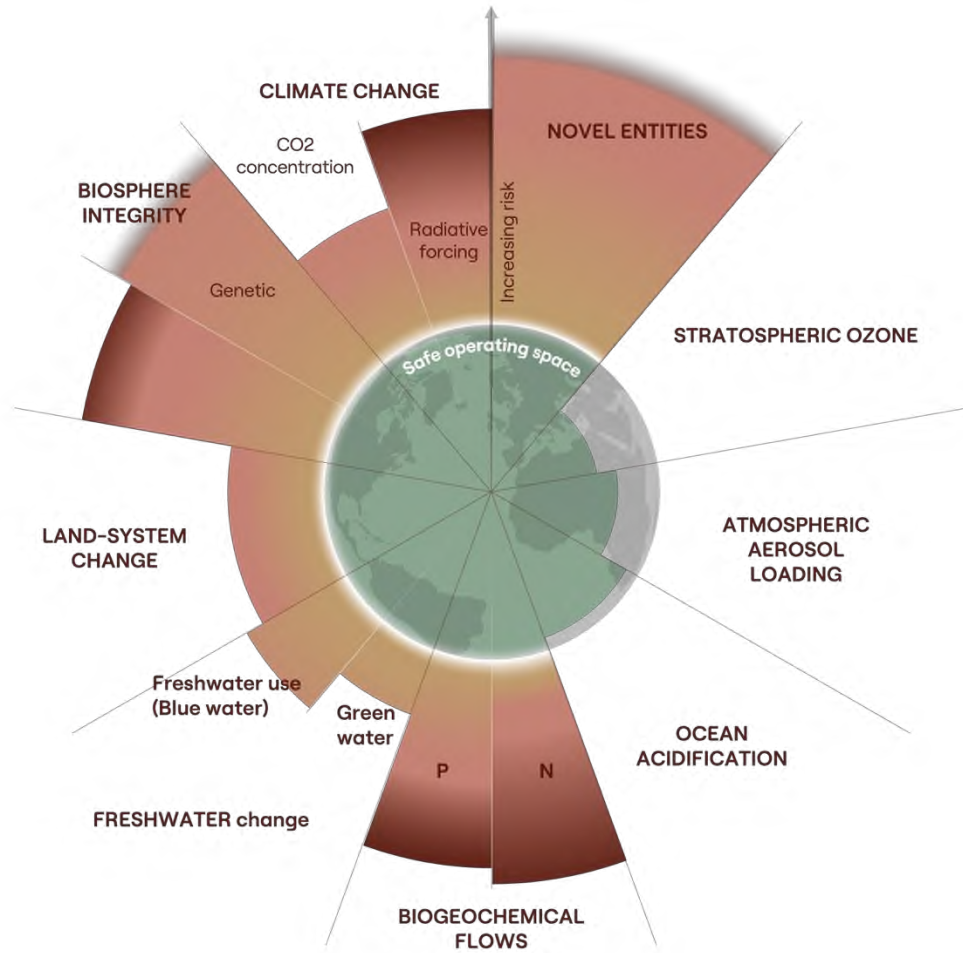
THE HUMAN PREDICAMENT

CURRENT STATE

Carbon Tunnel Vision

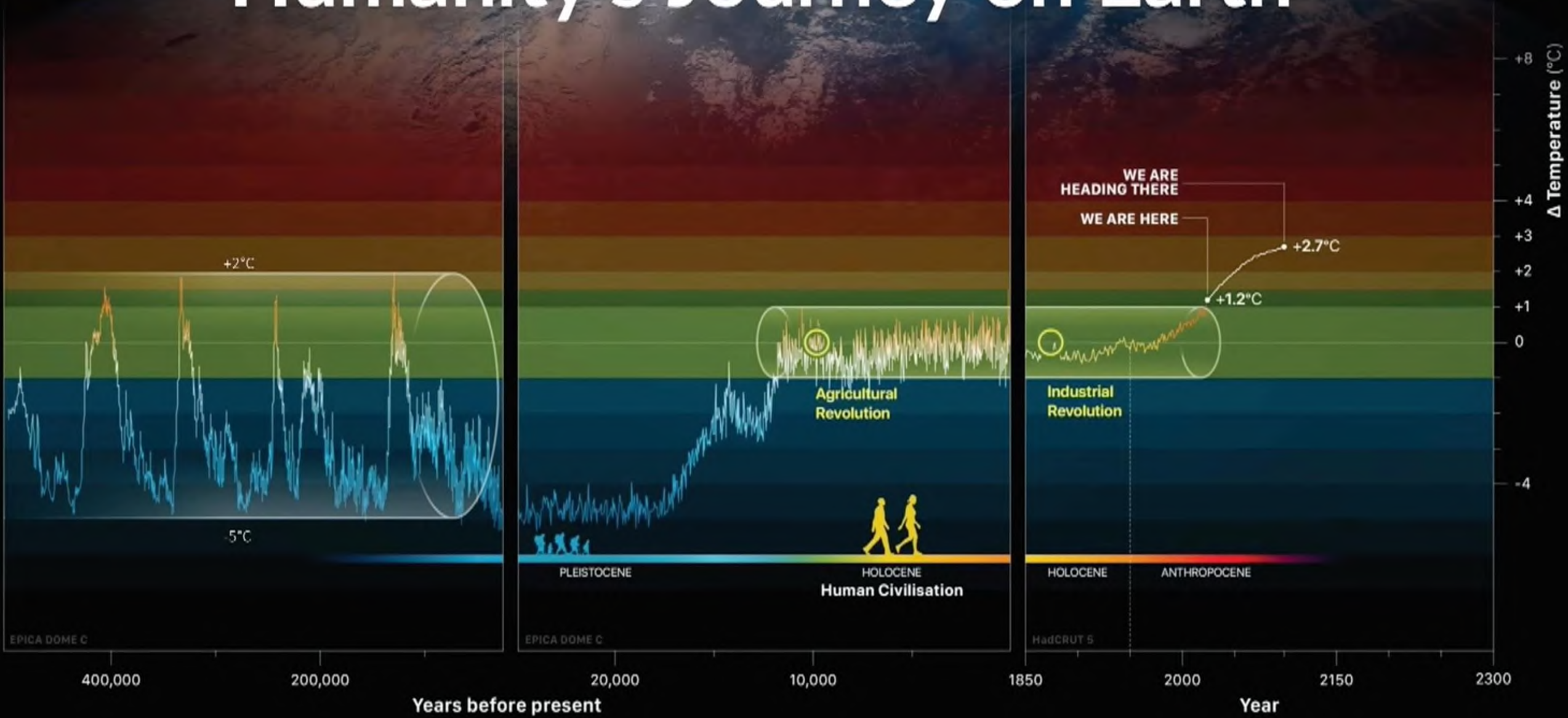






Your economy, work, children, safety and society as such are facing challenges – toward the outcomes of crossing planetary boundaries.

Humanity's Journey on Earth



Cop30 summit

Rich countries have lost enthusiasm for tackling climate crisis, says Cop30 chief

9h ago



Andrew Lala ✓ • 1st
CEO @ ignitia.ai | ai weather for climate resilience
17h • 🌐

Today's sudden rain downpour at [COP30 Brazil](#) is one of the key types of storms that ignitia models-- predicting and alerting extreme weather events at different lead times to promote adaptation and ...more



Kungen om klimatet: ”Hur mycket ska vi betala egentligen?”



Climate and ecological
breakdown comes with
a huge cost



This photograph shows the small village of Blatten, in the Bietschhorn mountain of the Swiss Alps, destroyed by a landslide after part of the huge Birch Glacier collapsed and swallowed up by the river Lonza the day before, in Blatten on May 29, 2025.

Alexandre Agnelli / AFP / Getty Images

Risks are part of an interconnected web of impacts, rippling through the entire economy.

Recent analyses and 2025 headlines make it clear: climate and ecological disruption are now driving both financial and societal instability. As ecosystems move beyond their safe operating boundaries, cascading effects are placing increasing pressure on markets and communities alike. Crossing planetary boundaries doesn't just damage the environment – it amplifies systemic risk, triggering chain reactions that undermine economic stability and future resilience.

Read more: [FT series 2025: the Uninsurable World](#), [WEF 2025 - The global financial system is at risk](#), [Dagens industri 2025, the climate can trigger a financial crisis](#)

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Extreme weather

Europe's summer of extreme weather caused €43bn of short-term losses, analysis finds

Dagens industri

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THE WORLD IN 2025

The warning: The climate crisis could be the next financial crisis

Fires, floods and extreme heat are already putting pressure on the economy. More and more voices are now being raised that climate change could be the next big risk to the global financial system. When insurance companies leave risk areas and property values plummet, the entire economic chain is threatened. "It will be like a bank run, but directed at the entire system," warns Ioannis Ioannou, a professor at the London Business School.

Updated: October 8, 2025, 11:22
Published: October 7, 2025, 5:58 PM

Per Olof Lindsten

Text



Fires, floods and extreme heat are already putting pressure on the economy Photo: Jae C. Hong

Bloomberg

Green | ESG & Investing

Climate Change to Cause \$38 Trillion a Year in Damages by 2049

The world economy will suffer less financial damage if global warming is limited to 2C, according to researchers.



A child inspects a large-scale projection of planet earth at the Museum of Natural Sciences of Barcelona, a designated climatic refuge, part of Barcelona's Climate Shelter Network, where residents can take shelter during extreme heat. Photographer: Angel Garcia/Bloomberg

Extreme heat is emerging as one of the most severe risks to human life and the global economy.

Its frequency and intensity are increasing rapidly, triggering cascading effects across energy systems, public health, and biodiversity. At the World Economic Forum's [annual meeting](#), extreme heat was identified as a major threat to both societal stability and economic performance. Europe is among the most exposed regions – already experiencing temperature anomalies up to twice the global average.

Extreme heat: What to know about the deadliest climate risk of our time

Published Jul 30, 2025 · Updated Jul 30, 2025



This article is part of:

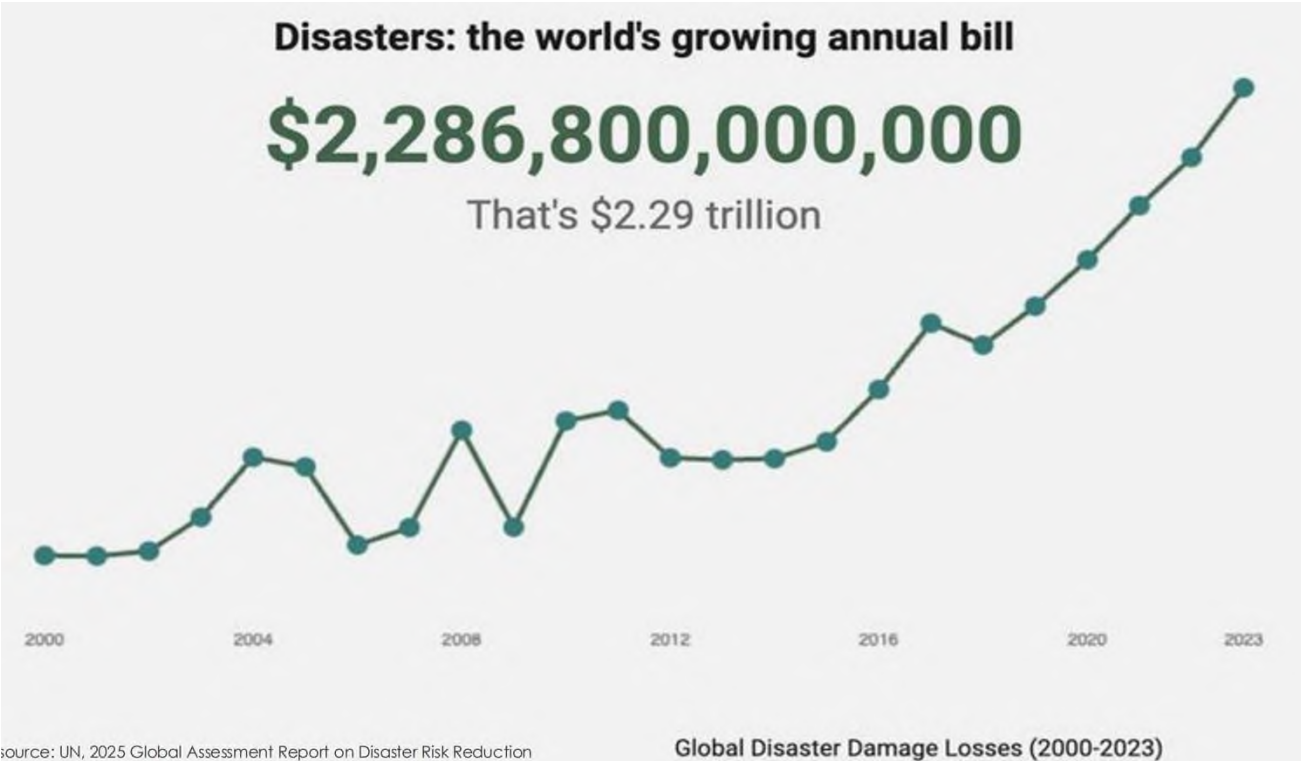
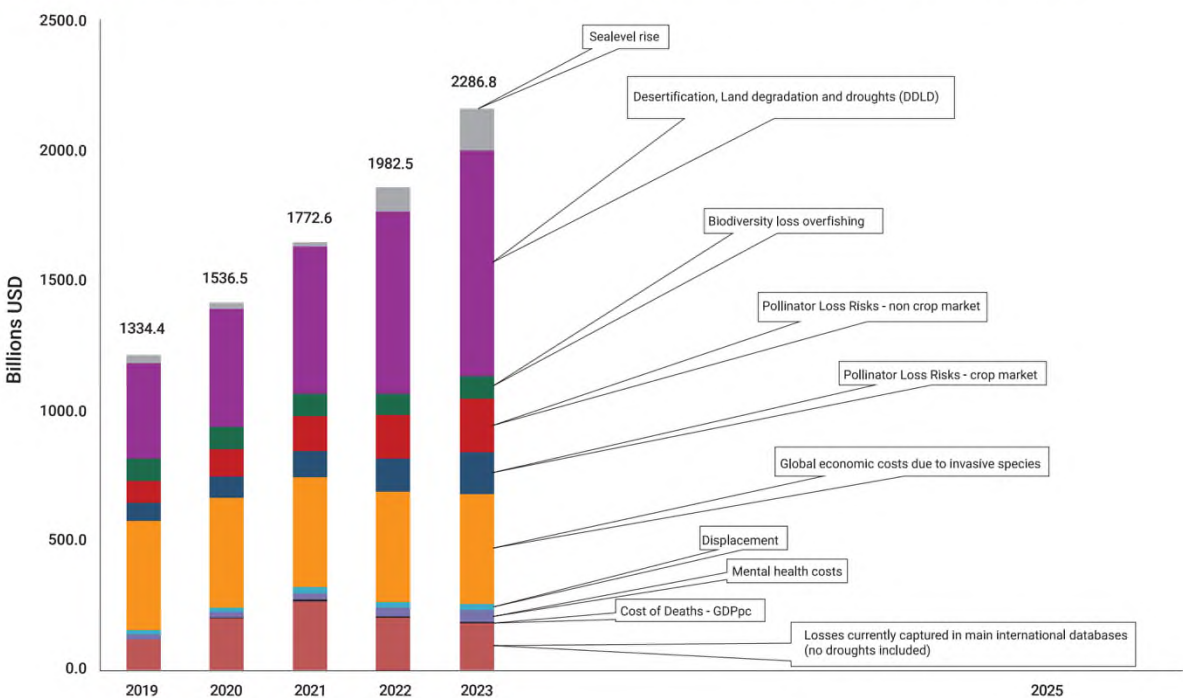
[World Economic Forum Annual Meeting](#)

- Among the climate risks reshaping the world, extreme heat may pose the most profound threat to health, infrastructure and economic stability.
- Extreme heat could cause 72-73% of potential fixed asset losses across industries over the next decade.
- The insurance industry will be critical in managing this escalating risk landscape by promoting behavioural change and incentivizing risk reduction.

The rapid cost of disasters is pushing parts of the global economy toward a technical default, with growing areas of uninsurable assets.

The UN’s 2025 Global Disaster Assessment [Report](#) “Resilience Pays: Investing and Financing for Our Future” highlights the urgent need for a deeper understanding of systemic risks, and calls for greater investment in Earth Observation, prediction capabilities, and planetary intelligence.

Figure 26b. Historic cost of disasters as reported and with additional indirect impacts factored in (1970 – 2023)



Under the latest IPCC estimates there is an 18% chance of greater than 4.5°C warming by end of this century.

3°C of warming can lead to the global GDP collapse of up to 63% by 2100.

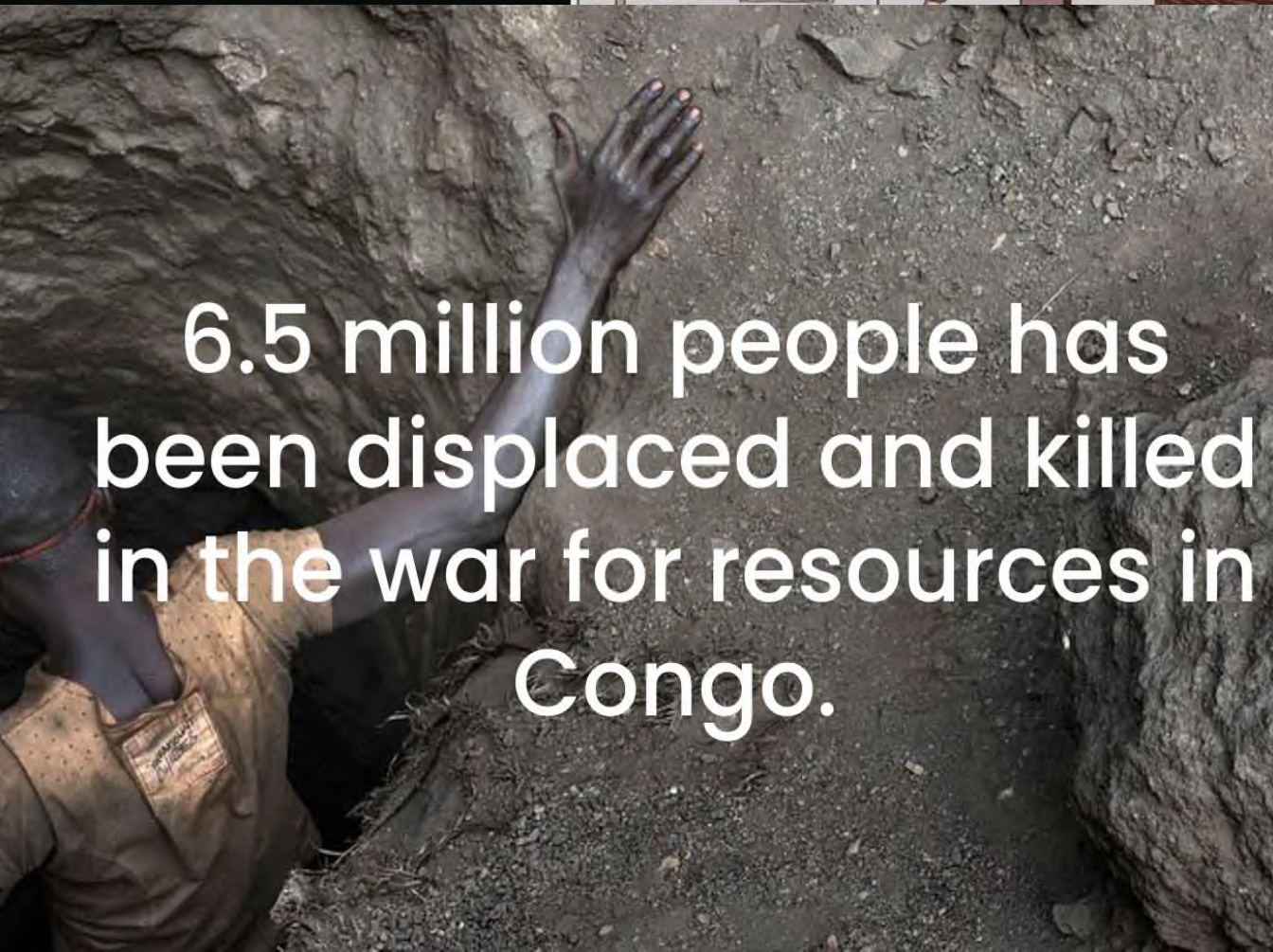


EXPLAINERS

'Uyghurs for sale' report

'Re-education', forced labour and surveillance beyond Xinjiang.

BY VICKY XIUZHONG XU, DANIELLE CAVE, DR JAMES LEIBOLD, KELSEY MUNRO & NATHAN RUSER



6.5 million people has been displaced and killed in the war for resources in Congo.



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50 million people in modern slavery: UN report

Forced labour and marriage have increased significantly over the last five years, according to a new UN report.

2022-09-27



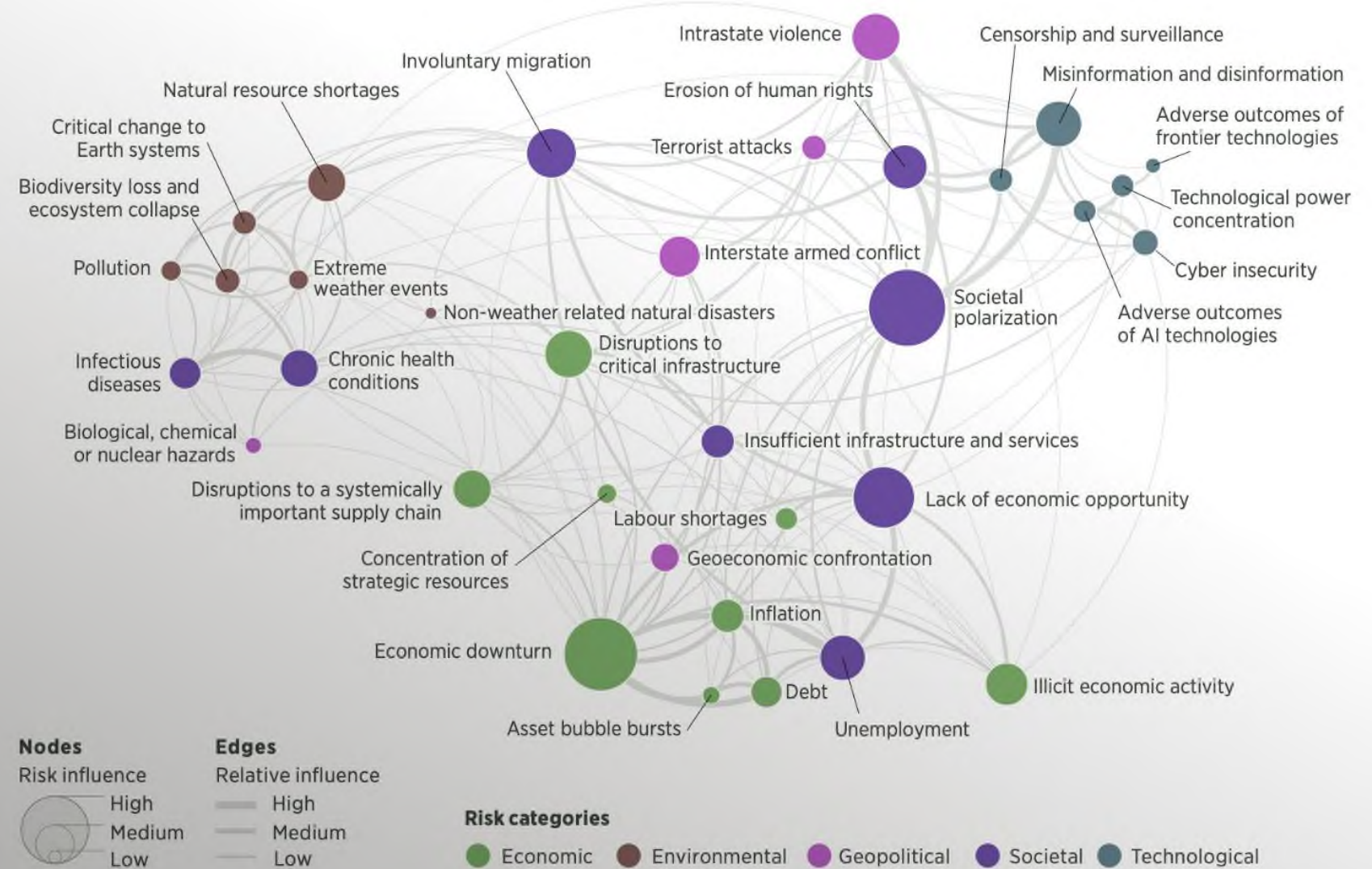
PSYKISK OHÄLSA BLAND BARN OCH UNGA

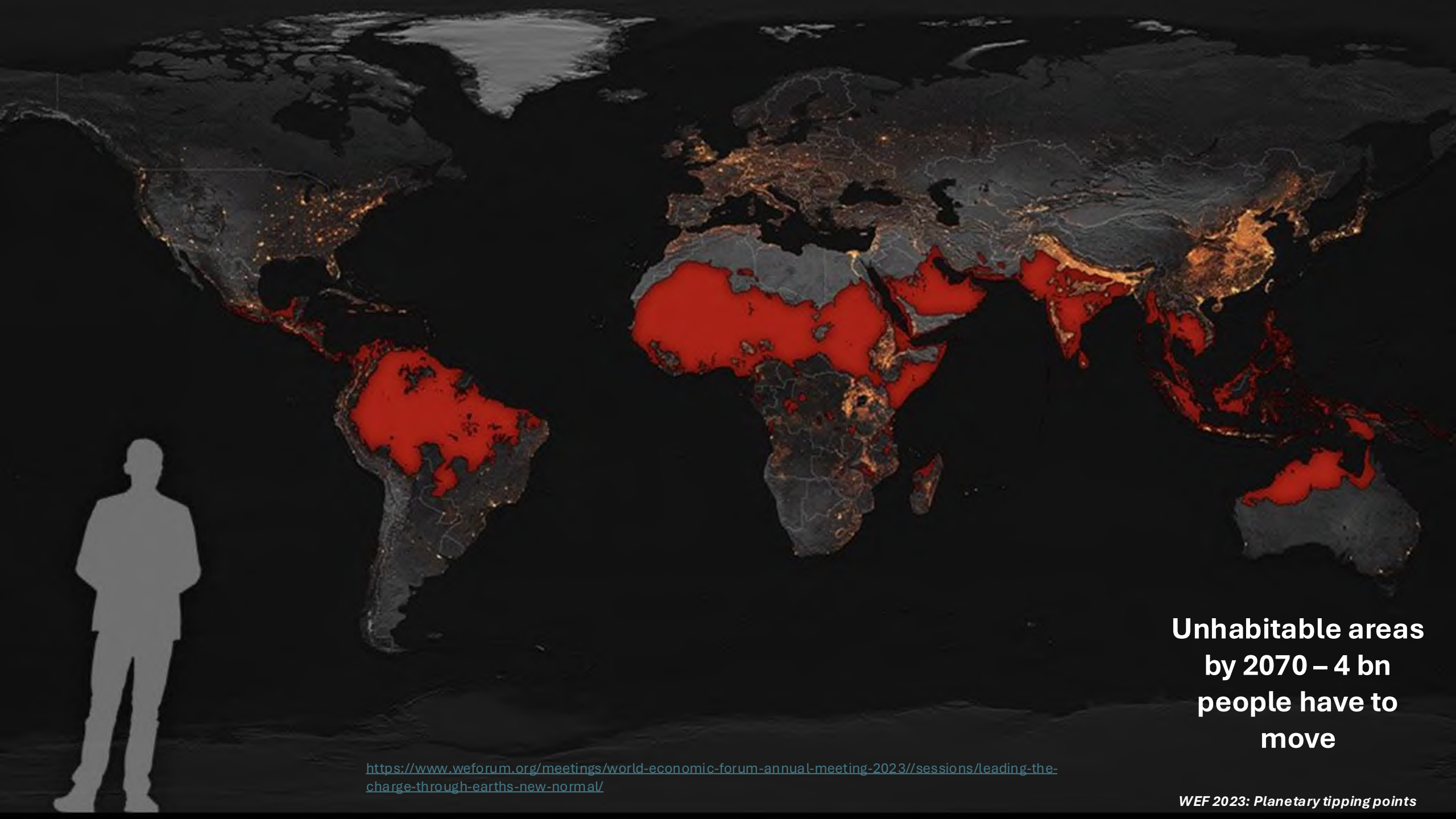
– EN AV VÅR TIDS STÖRSTA KRISER

Psykisk ohälsa drabbar nästan 20 procent av unga idag och självmord är den fjärde vanligaste dödsorsaken bland 15-19-åringar. Det är en av vår tids största kriser, som pågår här och nu, i alla delar av världen och i alla samhällsskikt. Vid 15 års ålder har ungefär hälften av all psykisk sjukdom under livet redan brutit ut. Det betyder att tidig upptäckt och tidiga insatser är mycket viktiga och kan göra stor skillnad.

Global risks.

Source: WEF GlobalRisks Report 2024





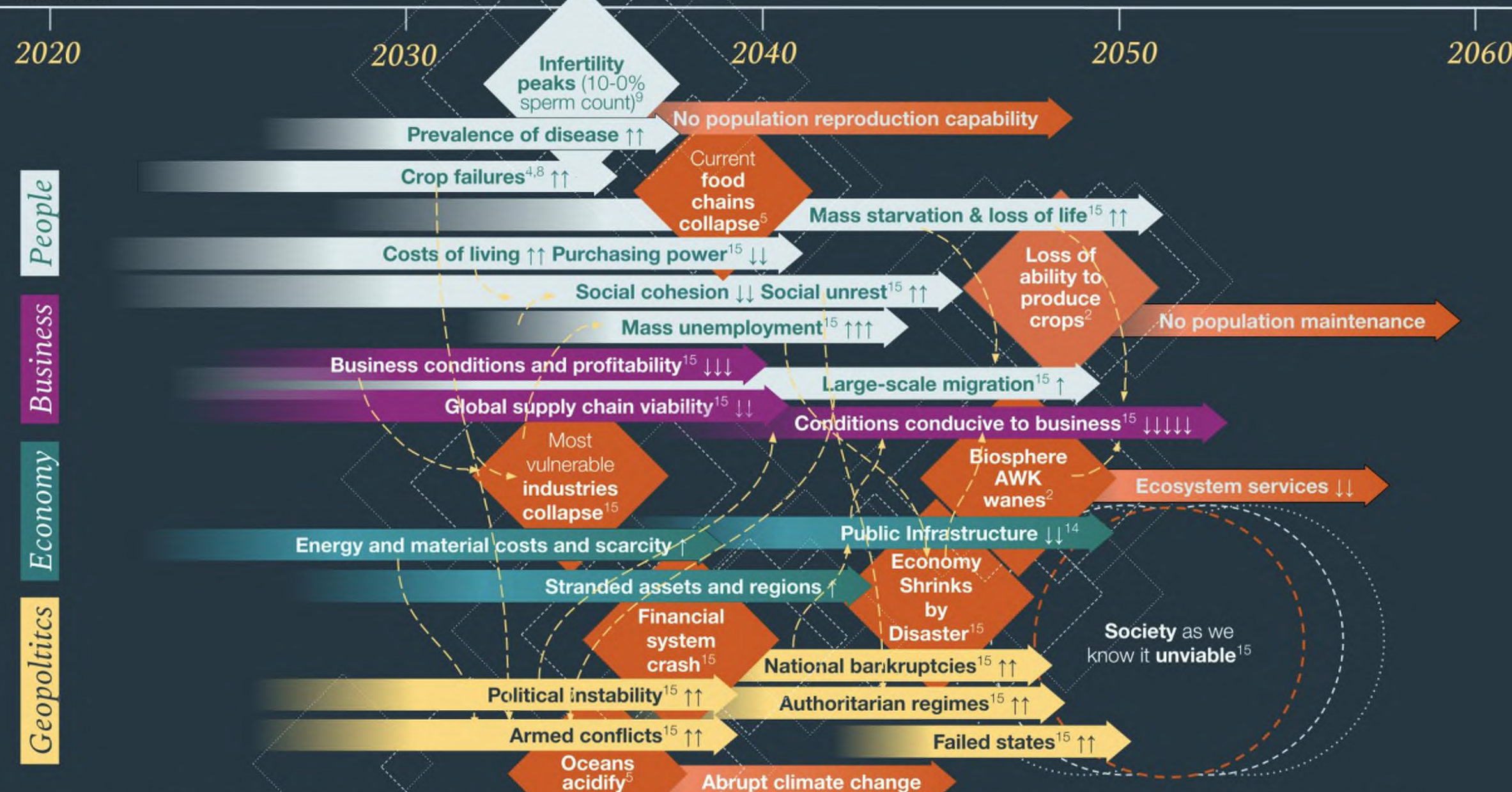
**Uninhabitable areas
by 2070 – 4 bn
people have to
move**

<https://www.weforum.org/meetings/world-economic-forum-annual-meeting-2023/sessions/leading-the-charge-through-earths-new-normal/>

WEF 2023: Planetary tipping points

Planetary Overshoot & Human-Made Systems: Summary.

Version 1.2



Source: Integrated whole world projections: current scenario, version 1.2, arkH3 2025. Published in: Leading through polycollapse? A guide to Systemic Foresight for VUCA native strategy. arkH3, 2025

SUSTAINABILITY IN TECH

WHAT ARE WE CELEBRATING?

The typical

Ethical & Sustainability corporate “fake take”
Techno optimism and green-growth myth debunked.



?

Report – increasing Post Consumer Recycled Plastics in IT products



New criteria deliver data on energy, recycled plastics and weight

**WE HAVE LOST 80% OF THE
WINGED INSECTS IN OUR SKIES**

**287 CHEMICALS IN FETAL CORD BLOOD.
PLASTIC FOUND IN UNBORN BABY BRAINS.
BPA, PCBS, DIOXINS FOUND IN BREAST MILK.**

**WE HAVE LOST 90% OF THE
LARGE FISH IN OUR OCEANS**



DOUGLAS RUSHKOFF

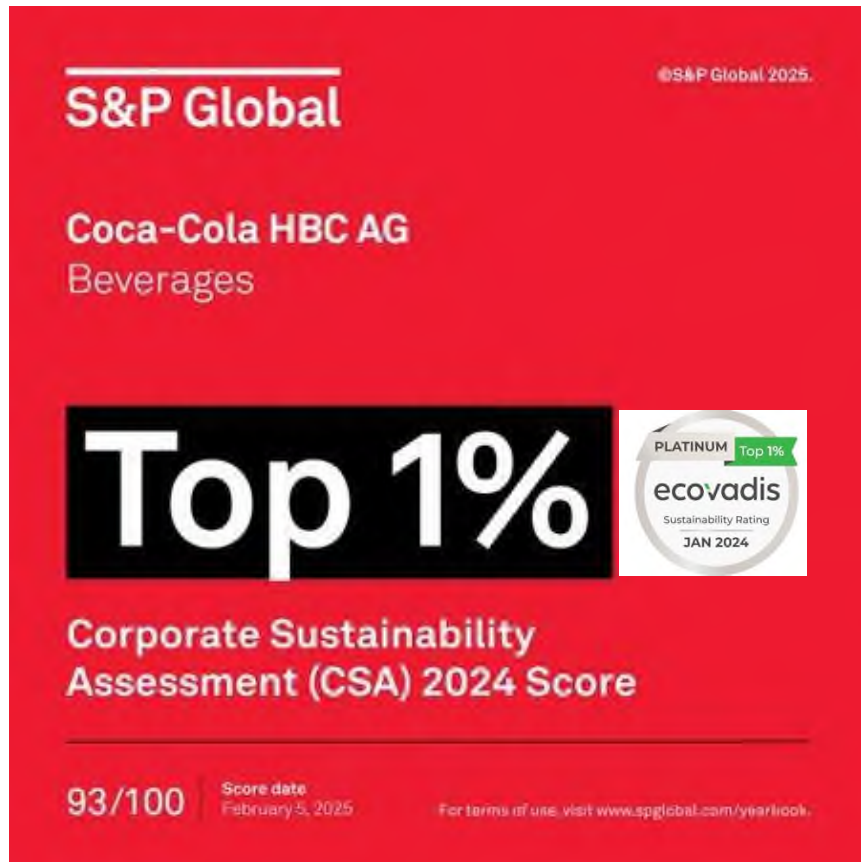
SURVIVAL OF THE RICHEST

**ESCAPE
FANTASIES OF
THE TECH
BILLIONAIRES**



SCRIBE

Coca-Cola HBC: The World's Most Sustainable Beverage Company



For the eighth time, Coca-Cola HBC has been ranked the **world's most sustainable beverage company** in the 2024 Dow Jones Best-in-Class Indices. The S&P Global Sustainability Yearbook 2025 rankings confirm the **company's number one global ranking**. The company's efforts are also recognized by the **double-A rating from CDP on climate and water** in 2024.

Coca-Cola accused of quietly dropping its 25% reusable packaging target

Exclusive: Campaigners say company's apparent abandoning of 2030 pledge is a 'masterclass in greenwashing'



📷 Coca-Cola has been previously found by researchers to be among the world's most polluting brands when it comes to plastic waste. Photograph: Régis Duvignau/Reuters

2023 Global Brand Audit: The Coca-Cola Company is once again the top global plastic polluter

Break Free From Plastic Movement unveils 2023 Global Brand Audit results, with The Coca-Cola Company once again claiming the title of top global plastic polluter - meaning its products were found polluting the most countries with the most waste

NYHET

Tysk domstol stoppar Apples påstående om koldioxidneutral Apple Watch

En domstol i Frankfurt har förbjudit Apple att marknadsföra Apple Watch som koldioxidneutral, ett beslut som innebär att de kan tvingas ändra sin reklam i Tyskland.



Av [Petter Ahrnstedt](#)

Skribent, Macworld | 2025-08-27 06:10 CEST



Apple's Carbon Neutral Smokescreen



The real cost of a smartphone?



Is 1-3 €/day for working in deadly artisanal mining acceptable salary?

10 € / day working at global shipping

10 € / day working at Foxconn factory

Restoration of land? Healthcare? Pensions?
Working conditions?





BLOOD MINERALS

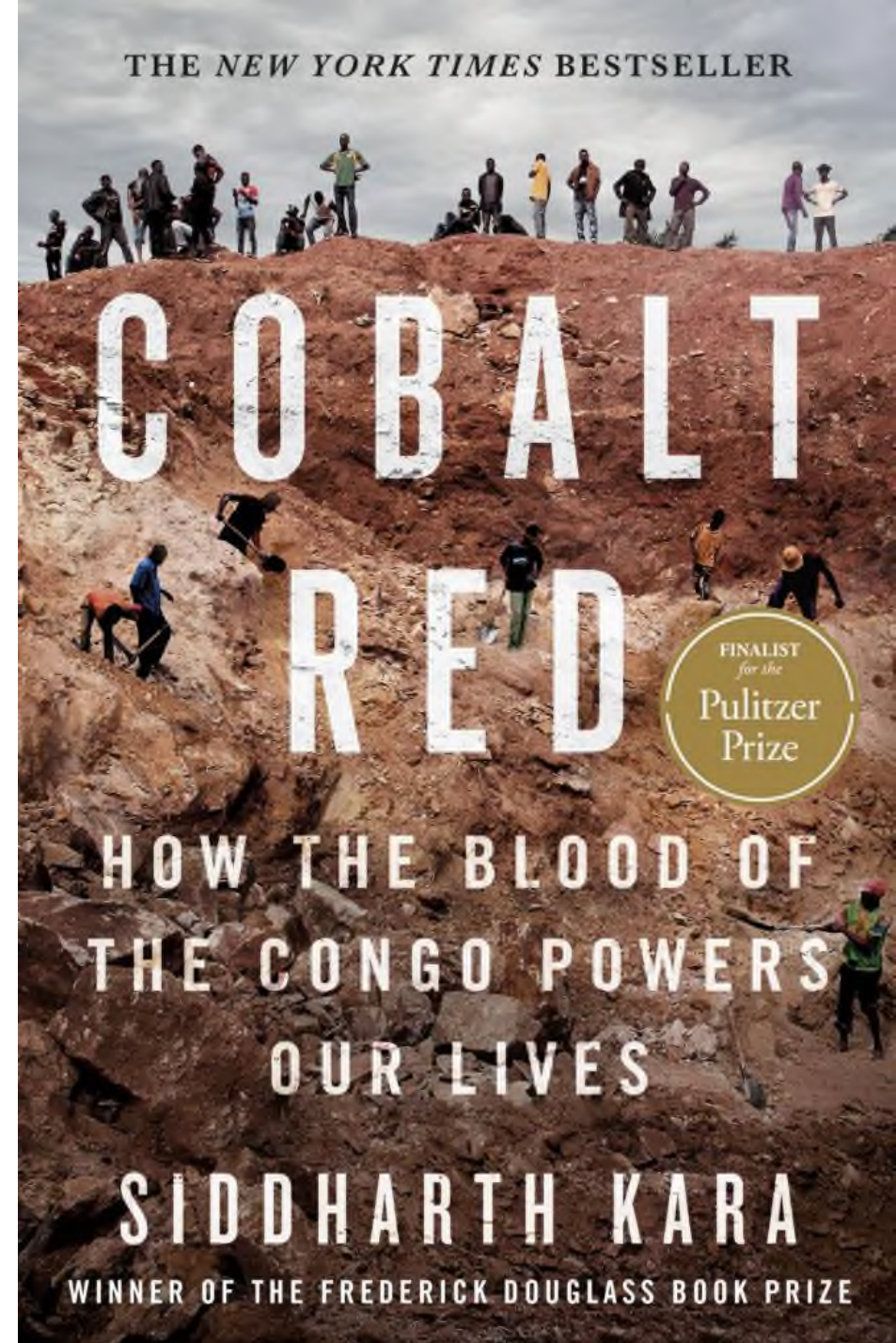
“Everyone sees the massacres in eastern Congo. But everyone is silent.”

**THE LAUNDERING OF DRC’S 3T MINERALS
BY RWANDA AND PRIVATE ENTITIES**

Supply chain beyond traditional

What role will "ecovadis" play in future? And how to actually measure sustainable supply chain? "How to explain to my stakeholders such as shareholders and customers how sustainable we are?"

- ***Human rights will become secondary in the race for power***
- ***CSDDD is diluted to irrelevant levels***
- ***Geopolitical risks rapidly increasing***
- ***Extreme weather events will add uncertainty***
- ***Your stakeholders are not the one you believe it is, try to find out how to "listen to them"***



STRATEGY FOR RESILIENCE?

Business | Guarding their chips

The Dutch seize control of Nexperia from its Chinese owner

The most aggressive move yet in Europe's effort to save its semiconductor industry

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PHOTOGRAPH: ALAMY

Oct 16th 2025 | AMSTERDAM | 3 min read

AT THE HEIGHT of the cold war, the Netherlands passed a law allowing the state to take over companies for security purposes. After gathering dust for 73 years, the law has at last been put to use. On September 30th the Ministry of Economic Affairs quietly took control of Nexperia, a semiconductor firm headquartered in Nijmegen that had been bought in 2019 by Zhang Xuezheng, a Chinese entrepreneur. A week later an Amsterdam business court suspended Mr Zhang (known by his nickname "Wing") as CEO, replacing him with a Dutch interim chief. The moves were made public by the Dutch press on



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Car maker checks stop production

Chip-crisis at VW!

China-Zoff important components +++ could be where the bands still +++



The VW factory in Wolfsburg, Germany: Here, production stops and threaten to soon

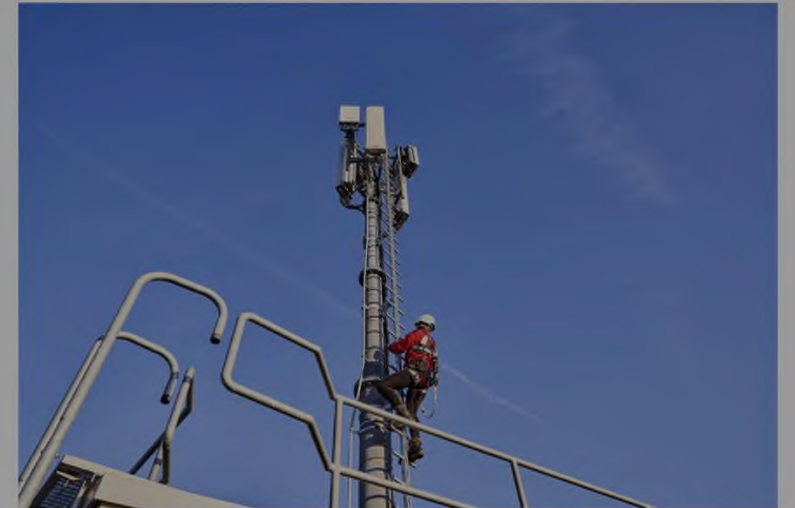
Photo: IMAGO/Future Image

Bloomberg

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Technology

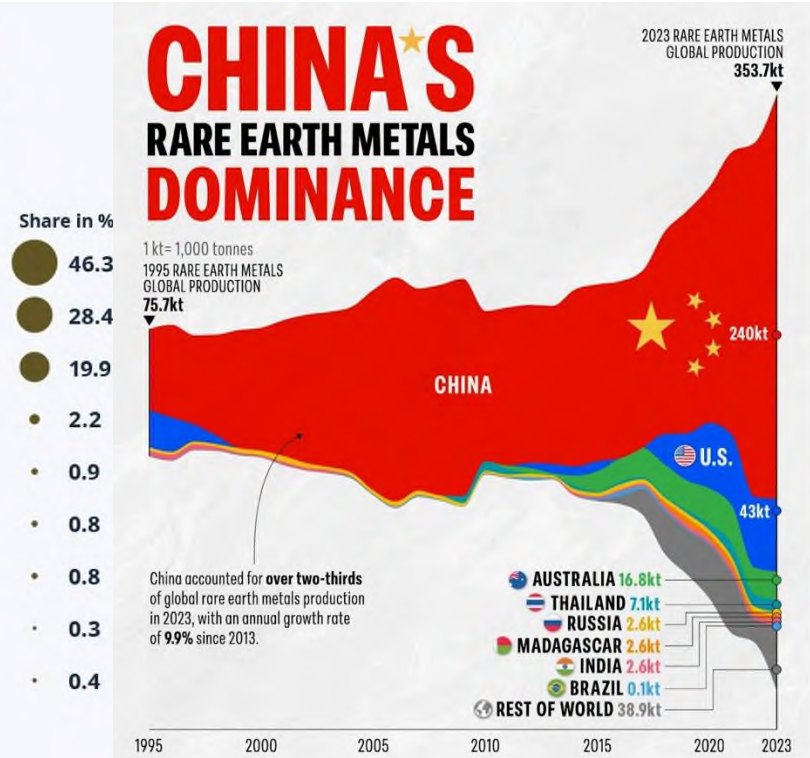
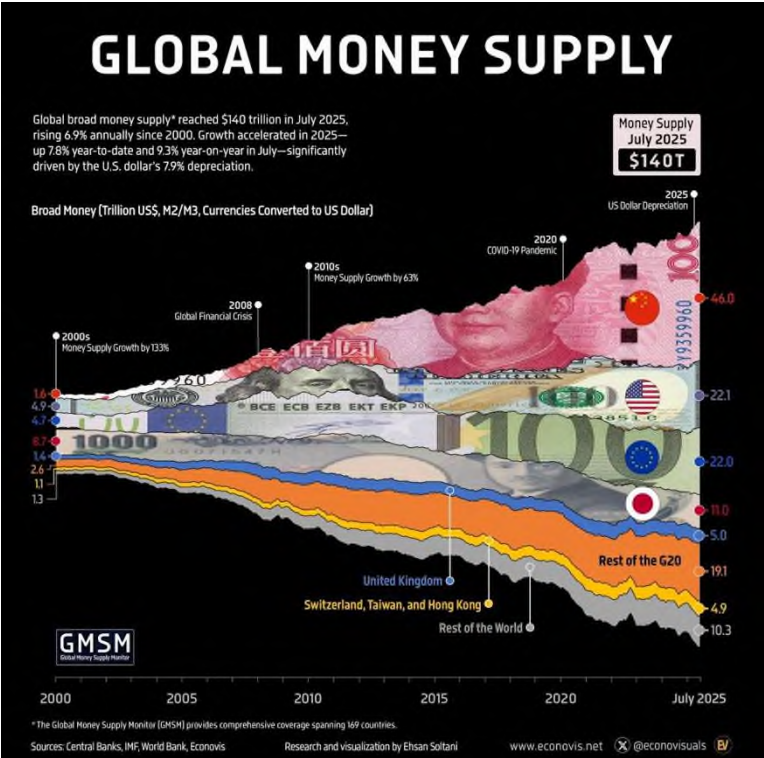
EU Eyes Huawei Ban in Mobile Networks of Member Countries



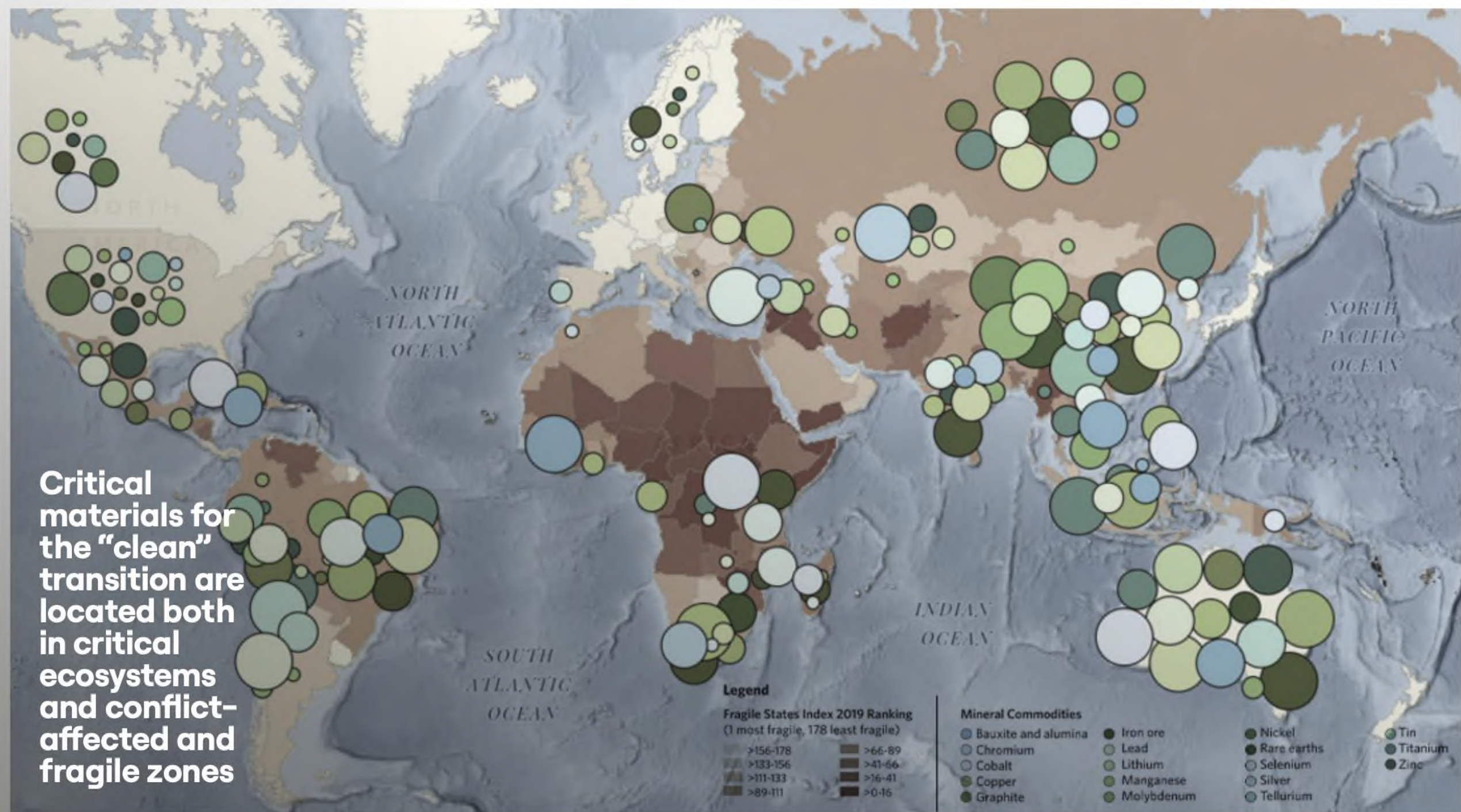
A 5G telecommunication network mast in Duesseldorf, Germany, in 2020. Photographer: Wolfram Schroll/Bloomberg

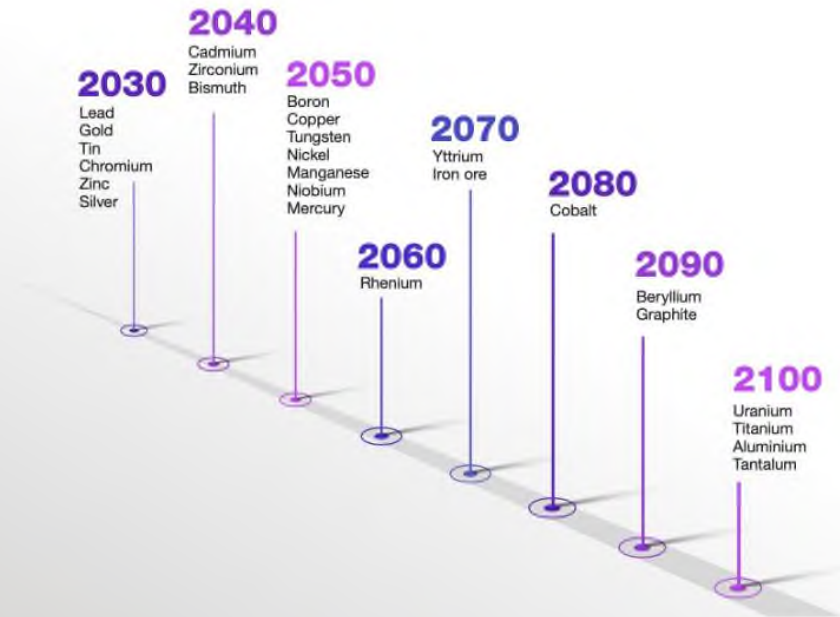
Rare Earth Elements are critical in our modern society for tech, energy and maintaining our life

EU has import dependency in levels of up to 98% for the most critical minerals



Critical materials for the “clean” transition are located both in critical ecosystems and conflict-affected and fragile zones





Depletion dates of key minerals in the tech industry

Source: PwC 2023 Future Proofing the Electronics Industry

Pandemics

FINANCIAL TIMES

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Coronavirus wreaks havoc on tech supply chain

Share prices of tech companies with operations in China hit hard by government restrictions



Foxconn employees wearing masks attend the company's year-end gala in Taipei, Taiwan, earlier this month © Reuters

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in

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Kathrin Hille in Taipei, Mercedes Ruehl in Hong Kong and Christian Shepherd in Beijing

Published JAN 30 2020

The Wuhan coronavirus is wreaking havoc within the global technology supply chain, as many Chinese provinces extend the new year holiday in an effort to contain the spread of the deadly disease.

≡ Bloomberg

Green | ESG & Investing

Climate Change to Cause \$38 Trillion a Year in Damages by 2049

The world economy will suffer less financial damage if global warming is limited to 2C, according to researchers.

A child inspects a large-scale projection of planet earth at the Museum of Natural Sciences of Barcelona, a designated climatic refuge, part of Barcelona's Climate Shelter Network, where residents can take shelter during extreme heat. *Photographer: Angel Garcia/Bloomberg*

Economic downturn

Climate events

≡ Bloomberg

Three Gorges Dam releases water in July 2020 to relieve flood pressure that have affected nearly 24 million people in central and eastern China. *Photographer: AFP via Getty Images*

Apple's Supply Chain Is on a Collision Course With Climate Change

The iPhone-maker will need to be resilient as it spreads its manufacturing base across the places most impacted by global warming.

Wars in Iran, Ukraine, Congo

svt NYHETER

Lokalt

/

SNABBKOLLEN

Irans parlament vill stänga Hormuzsundet

PUBLICERAD IDAG 18:26

Irans parlament vill stänga det strategiska viktiga Hormuzsundet, uppger det iranska statliga Press TV.

Det slutgiltiga beslutet ligger dock inte i parlamentets händer. Redan i fredags meddelade Iran att man övervägde att stänga sundet, som hämnd för "utländsk aggression".

Omkring en femtedel av all världens oljetrafik passerar det trånga farvattnet mellan Iran och Arabiska halvön.

Därtill fraktas betydliga mängder gas dagligen genom sundet, som räknas som ett av världens viktigaste för den globala energiförsörjningen.

THE WALL STREET JOURNAL.

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China Flexes Chokehold on Rare-Earth Magnets as Exports Plunged in May

Curbs on magnets used in EVs, jet fighters are at core of recent U.S.-China trade tensions

By [Hannah Miao](#) [Follow](#) in Singapore and [Rebecca Peng](#) [Follow](#) in Hong Kong

June 19, 2025 11:59 pm ET

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I have just returned in the middle of last night

Sanctions against the “west”

Risky dependency

Reuters

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Battery makers sweat as antimony shortage hits after China's export curbs

By Melanie Burton

June 17, 2025 11:11 PM GMT+2 · Updated June 18, 2025

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A sample of antimony is displayed at the Natural History Museum in London, Britain, June 6, 2025. REUTERS/Isabel Infantes/File photo [Purchase](#)

CIRCULARITY

WHATS WRONG?
HOW CAN WE MAKE IT WORK?
WHY IT MATTERS?
RESILIENCE MIGHT HELP

REFURBISHED ▪ 21 Oct 2025 ▪ 2 min read

Moving into selling high priced refurbished phones, Trump Mobile surprises consumers

PHONE SERVICE CARRIERS



Trump entering the industry

Start observing the impact with transparency, science and honesty?





circularity x sufficiency

New 110 EUR



Circular 260 EUR



**Lobbyism corruption, Taxation,
Copy levy, EPR fees, Greed**

ASK FOR

MULTILIFECYCLE AGREEMENTS

A GLOBAL PERSPECTIVE

SYSTEMS THINKING

CLOSED LOOP SERVICES

LONGIVITY

REAL CAPABILITIES

NOT! ACCOUNTING, SAVINGS AND AWARDS

**END
NOTE**

"Time for an economy of enough"

— can we get CEOs and those in power to act, or do we need a full-blown system overhaul?—"



**NOT YET PROFIT -
UNTAPPED
WEALTH FOR THE
RICH**

Refuse, question, engage, involve

**EXTRACTED WEALTH
+ A BONUS FOR SOE
EMPLOYEE OR CEO**

Don't trade your future for the "sick" 1%

America's Top 1% Holds Almost As Much Wealth As The Bottom 90%

Share of Household Wealth, Top 1% vs. Bottom 90% [Quarterly*]



Friends & Family

Freedom

Mental health

Healthy ecosystem



⌘ Foxway

**It's not about
cracking the code,
it's about catching
the rhythm.**

